



SAMOA PORTS AUTHORITY

STATEMENT OF CORPORATE OBJECTIVES 2025-2027





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STATEMENT TO PARLIAMENT

Honourable Speaker of the House
Parliament of Samoa
Mulinuu
APIA



Dear Mr. Speaker,

I hereby present the Samoa Ports Authority's Statement of Corporate Objectives for planning period July 2024 - June 2027, for discussion in the next Parliamentary Session.

Sincerely,

A handwritten signature in black ink, appearing to be 'Olo Fiti Afoa Vaai', written over a horizontal line.

Hon. Olo Fiti Afoa Vaai
MINISTER OF WORKS, TRANSPORT AND INFRASTRUCTURE

1. MANDATES

The work of SPA is governed by the following legislations and Regulations:

1. Ports Authority Act 1998, and Amendment Acts 2002, 2014 and 2022
2. Public Bodies (Performance & Accountability) Act 2001
3. Public Finance Management Act 2001
4. Shipping Act 1998
5. Small Vessel Regulations 1998
6. Labour and Employment Relations Act 2013
7. Companies Act 2001
8. Cabinet Directives
9. Pathway for the Development of Samoa 2022-2026:
 - o Key Strategic Objectives 2 "Diversified and Sustainable Economy"
 - o Key Strategic Objectives 3 "Security and Trusted Governance"
 - o Key Strategic Objectives 4 "Secured Environmental and Climate Change"
 - o Key Strategic Objectives 5 "Structured Public Works and Infrastructure"
10. Transport and Infrastructure Sector Plan 2023-2028:
 - o Goal 4 "Strengthen local and international commerce and trade through dependable maritime operations"

2. PROFILE

The SPA was established in 1999 by the Ports Authority Act 1998. The amendment of the Act as per Cabinet Directive FK (14) 21 in 2014, authorised the transfer of the domestic ports of Mulifanua and Salelologa under the management of the Samoa Shipping Corporation. The return of domestic ports to SPA officially effected on 1st October 2022 after the amendment of the Act was passed in Parliament.

SPA currently employs a total of 146 employees, at end of February 2024, under its seven (7) divisions of Maritime, Port Operations, Domestic Ports, Finance, Corporate Services, Internal Audit and Executive Management Support Services Unit.

It oversees the management of all sea ports in Samoa, including the;

1. Apia International Port at Matautu tai,
2. Apia Fisheries Wharf,
3. Satitua Aleipata Wharf,
4. Mulifanua Wharf
5. Salelologa Wharf
6. Asau Wharf.

VISION

"To be the leading gateway port in providing green, safe, efficient and effective services"

MISSION

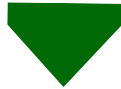
"To develop and maintain safe and climate resilient port infrastructure and services, in compliance with national and international standards, to ensure operational excellence and profitability, in partnership with our stakeholders"

3. OBJECTIVES

PATHWAY FOR THE DEVELOPMENT OF SAMOA 2022 - 2026
"Fostering social harmony, safety and freedom for all"



TRANSPORT & INFRASTRUCTURE SECTOR PLAN 2023 - 2028
"Strengthened connectivity, with eased accessibility through secured transport services and safeguarding the resilience of our infrastructural and land developments to elevate the quality of life for all"



SAMOA PORTS AUTHORITY CORPORATE PLAN 2025 - 2027
"To be the leading gateway port in providing green, safe, efficient and effective services"



4. PERFORMANCE INDICATORS

	Actual 30 June 2023	Budget 30 June 2024	Forecast 30 June 2025	Forecast 30 June 2026	Forecast 30 June 2027
Financial KPIs					
Revenue	25,259,851	26,379,578	27,772,300	29,270,000	30,275,000
Expenditure	13,855,713	19,174,456	18,406,670	19,603,500	20,103,500
NPAT	11,404,138	7,205,122	9,365,630	9,666,500	10,171,500
Dividend	3,991,448	2,521,793	3,277,971	3,383,275	3,560,025
Return on Equity	30%	19%	25%	27%	27%
Non-Financial KPIs					
No. of Containers	44,676	46,016	47,396	48,818	50,282
Vessels GRT	3,600,204	3,708,210	3,819,456	3,934,040	4,052,061

5. SPECIFIC PROJECTS

The following specific projects have been identified in our revised Investment Plan and are expected to be completed during the planning period.

	Capital Items	Timeline	SAT\$	Sources of Funding
1	Breakwater & Landside civil works	2024 - 2026	177 million	Grant
2	Satittoa Port Project (full feasibility study)	2025 - 2027	1 million	Equity / loan
3	Pilot Boat	2024 - 2025	4.5 million	Equity/loan
4	Tug Boat	2024 - 2025	13 million	Grant
5	Marine Tower & Equipment	2024 - 2026	1 million	Grant
6	Main Gate Improvements / Security system (cameras)	2025- 2027	1 million	Equity / loan
7	New Office Building	2025 - 2027	5 million	Equity/loan
8	Fast Ferry Investment Project	2025 - 2027	25 million	Equity/loan
9	New Port & Asau Channel Project	2025 - 2027	250 million	Grant
10	Container cleaning service	2026 - 2027	2 million	Equity/loan
11	Ship Repair Facility	2025 - 2026	5 million	Equity/loan
12	Warehousing	2025 - 2027	3 million	Equity/loan
13	Land for new services	2027 - 2027	5 million	Equity/loan

6. SUPPORT FOR GOVERNMENT POLICIES

The SPA will continue to comply and implement Government Policies and Cabinet Directives pertaining to its operations during this planning period, as well as fulfilling its obligations under the Transport and Infrastructure Sector Plan, specifically under Goal 4 - "*Strengthen local and international commerce and trade through dependable maritime operations*".

In terms of Dividends, the Authority has been paying returns to the Government since 2016 as Dividends, and since its establishment we recorded the best ever net profit of \$11 million tala, for the year ended 30 June 2023. From this record net profit, SPA has already paid to the Government of Samoa through the Ministry for Public Enterprises 35% as dividend; a total accumulated dividend amount of \$23,611,352 million tala.

The ongoing support provided by the SPA is to ensure contribution to the achievement of the overall vision of the Government in its Pathway for the Development of Samoa 2022-2026 - "*Fostering social harmony, safety and freedom for all*".

7. MAIN ASSUMPTIONS AND RISKS

The Authority during its ongoing operations, pays close attention to the assumptions and potential risks, that may affect its operations and port services, mainly the impacts of climate change and international crimes such as terrorism, drug smuggling and people trafficking. As the main international sea port, the Authority believes that with the rising number of crimes relating to drugs in the country, it is now vulnerable to these illegal activities, and it must be forearmed to manage when it occurs.

Despite its financial viability in the past financial years, the Authority is susceptible to a global financial crisis and or turn of events that may affect the movement of vessels to our international port.

During the planning period, the Authority prioritises its port infrastructure developments and enhanced port security and safety. To ensure we achieve this, the Authority has in place a Multi Hazard Disaster Preparedness Plan, covering responses to biological, environmental, geological, hydrometeorological, technological and societal hazards.

This is to ensure it becomes a leading gateway port in providing green, safe, efficient and effective services in the future.

8. DIVIDEND FORECAST

The SPA will continue to comply with the payment of 35% of its net profit, as dividend, to the Government of Samoa through the Ministry for Public Enterprises.

The Forecast Statement of Financial Performance results over the planning period reflect the Authority's obligation to pay 35% of Net Profit to the Government. The fluctuation within the timeframe forecast dividend depends on the forecasted performance of every year.

	Actual 30 June 2023	Budget 30 June 2024	Forecast 30 June 2025	Forecast 30 June 2026	Forecast 30 June 2027
Dividend	3,991,448	2,521,793	3,277,971	3,383,275	3,560,025